



????????CO2????

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????????EV????????????????????

## 2. ?????EV?

????????2035????????EV????????

????????EV????????EU????????2035????????e-fuel????????

????EV????????EU????????EV????????

????????EV????????26????????2023?4????????2023????????43????????  
 ???EV????????EBIT????????47????????EV????72,608????EV1????6  
 4,731????

2023????EV?10????750,789??F????????CFO??  
 ?????2????????EV????

## Ford Lost \$4.7B On EVs Last Year, Or About \$65K For Every EV Sold – Climate Change Dispatch

EV????SNS???EV????TV????????  
 ?????????EV????  
 ???

EV????????????????????PM????  
 ???

2019????CO2????EV????10????CO  
 2????CO2????

10????CO2????CO2????  
 ?????

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## 3. ???????

2021?8????2030????LCOE?Levelized cost of  
 electricity????

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電源	石炭火力	LNG 火力	原子力	石油火力	陸上風力	洋上風力	太陽光 (事業)	太陽光 (住宅)
発電コスト (¥/kWh)	13.6～22.4	10.7～14.3	11.7～	24.9～27.6	9.8～17.2	25.9	8.2～11.8	8.7～14.9
設備利用率稼働年数	70%40 年	70%40 年	70%40 年	30%40 年	25.4%25 年	33.2%25 年	17.2%25 年	13.8%25 年

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- 1. ?????????????????????????????????
- 2. ?????????????????????????????????
- 3. ?????????????????

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??BP??23????? ?Beyond  
Petroleum??????2020?????50????????????????50GW????????????????40????????  
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??????BP??????????10??  
????????????????

**BP lost \$1b in wind power and just flipped from cutting oil by 40% to increasing it « JoNova (joannenova.com.au)**

??BP????????????????11??????????10??BP????????????????BP????????????????  
??2027?????2?3????????????40????????BP????  
????????????????2.6????????????????

4. ESG

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ESG????????????

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????????????SDGs??2015????  
????????ESG????????

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?????ESG????????????????????????????????

2015????????????????????????????????JP????????????3????????????????  
????????ESG????????????????????????????100+????????  
??3????????????1????  
????????????????ESG????????????????

**Climate Action 100+**

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????68????????700????????????????16????????????????ESG?  
????????????????

**5. ???**

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????????????????ESG????????????????????????????CO2????ESG????  
????????????  
??EU??  
????????????????

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